



2026

STRATEGIC COMPANY OVERVIEW



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Positioned for Hyperscalers, Private
Equity, and Utility Partners

INTRODUCTION

Infrastructure development at the intersection of energy availability, large-scale computing, and institutional capital



BrightShift Renewables is an infrastructure development firm operating at the point where power availability, large-scale computing, and long-term capital intersect. The company began as a utility-scale renewable developer, building its reputation on disciplined site acquisition, interconnection strategy, and technical due diligence.

That foundation has evolved into a broader mandate: delivering energy-integrated data center campuses designed for hyperscale, AI/HPC, and mission-critical enterprise operations.

BrightShift develops projects with a long-term infrastructure lens, prioritizing durability, scalability, and energy security from the earliest stages of development.

OUR APPROACH

The constraints shaping the next decade of digital infrastructure are no longer defined by land or construction capacity. They are defined by power strategy, grid access, and scalable energy availability.

Bright Shift applies advanced GIS and geospatial intelligence to evaluate power availability, grid constraints, land use, and regulatory factors early, improving site selection, reducing development risk, and accelerating investment decisions.

To address these realities, BrightShift develops properties through a dual-lens framework

A Dual-Lens Approach to Modern Infrastructure



Compute Readiness

- Fiber access and network redundancy
- Cooling strategy and mechanical planning
- Site circulation and logistics
- Long-term expansion capacity for phased growth

Energy Strategy

- Transmission proximity and grid access
- Substation availability and interconnection pathways
- Renewable generation pairing
- Battery storage, microgrids, and hybrid thermal-renewable supply paths.

This integrated approach allows Bright Shift to plan sites that are both **compute-ready** and **power-secure**

SOLVING THE QUESTIONS THAT MATTER

Answering Critical Infrastructure Questions Before Capital Is Deployed



BrightShift's blended expertise enables the firm to solve the core questions facing hyperscalers, utilities, and investors well before capital is committed:

- Where will power be available?
- How quickly can it be delivered?
- What mix of on-site and grid resources ensures long-term reliability?
- Which ESG pathways are viable without compromising schedule or performance?
- How do site, grid, land, and regulatory constraints impact feasibility before capital is committed?

By addressing these challenges early, BrightShift reduces uncertainty, shortens development timelines, and creates projects that align with both operational and financial requirements.

VALUE TO CAPITAL PARTNERS

For private equity and infrastructure funds, Bright Shift provides a development platform grounded in risk reduction, forward visibility, and institutional execution.

BrightShift's in-house GIS capabilities provide investors with data-backed site intelligence, enabling clearer feasibility assessment, reduced uncertainty, and stronger underwriting confidence earlier in the development lifecycle.



The firm executes the full development lifecycle:

- Land control and site acquisition
- Interconnection navigation
- Permitting and environmental review
- Engineering coordination
- EPC interface and commissioning

BrightShift's leadership brings extensive experience structuring development rights, negotiating offtake and energy-as-a-service agreements, and aligning project economics with the underwriting requirements of institutional capital.

The result is infrastructure that is technically sound, commercially defensible, and ready for capital formation.

VALUE TO UTILITIES & GRID PARTNERS

BrightShift works closely with utilities and transmission operators to ensure new data center demand complements system-wide planning and long-term grid stability.



The firm understands both:

- The operational realities of the grid
- The growth pressures placed on load-serving entities

Projects incorporate:

- Energy storage
- Dispatchable backup generation
- Grid-supportive technologies

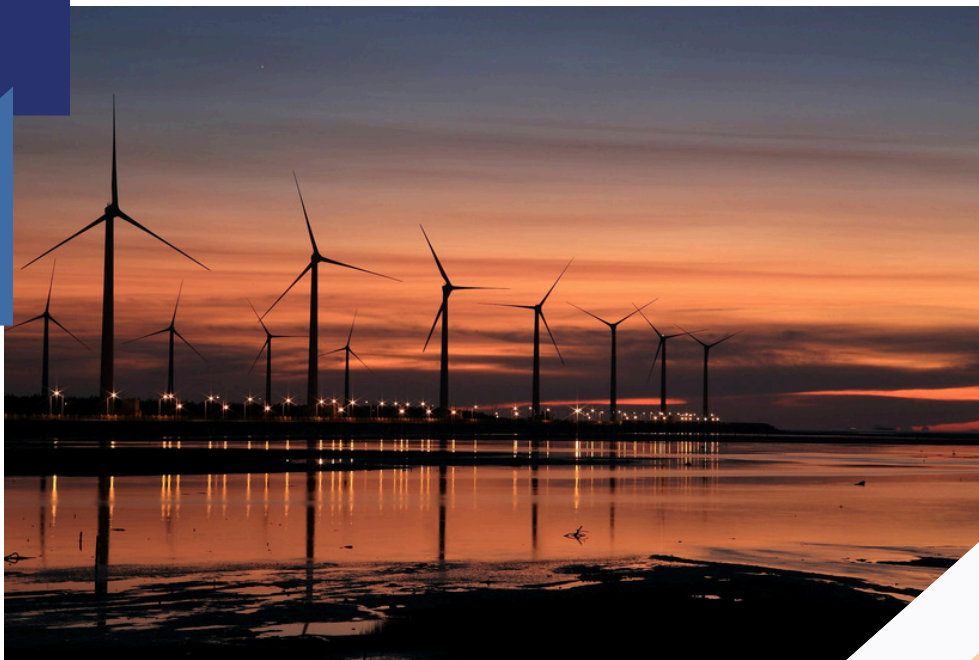
These strategies reduce volatility, enhance system reliability, and support coordinated infrastructure growth aligned with regional planning objectives.

VALUE TO HYPERSCALERS

Speed, Scale, Optionality, and Energy Resilience

For hyperscalers, BrightShift offers a development model focused on speed, scalability, and energy resilience.

Sites are planned with multi-phase growth in mind, allowing initial deployments to expand seamlessly as AI and cloud demand accelerates.



BrightShift delivers:

Sites are planned with multi-phase growth in mind, allowing initial deployments to expand seamlessly as AI and cloud demand accelerates. Bright Shift delivers:

- Build-to-suit campuses
- Co-developed hyperscale sites
- Energy-integrated industrial districts

Across all delivery models, the firm emphasizes predictable timelines, transparent communication, and engineering precision.

OUR GUIDING PHILOSOPHY

Reliable power is the foundation of modern compute.

BrightShift maintains a consistent philosophy across utilities, hyperscalers, and capital providers: the future of compute must be supported by clean, strategically planned energy infrastructure.

The firm stands at the intersection of power availability and digital infrastructure demand, creating projects that match long-term energy supply with the rapidly expanding needs of AI, cloud, and industrial electrification.

BrightShift Renewables is advancing a new generation of sites that unite power, land, and compute into scalable, investment-grade assets designed for durable, long-term performance.



OUR TEAM



Mike Speer
CEO/Global Manager



Mina Metry
VP of Sales, Developemnt, & Engineering



Corina Stewart
Chief Operating Officer



Dave Schweider
Director of Business
Development



Marc Garner
Director of Financial
Management



Dylan O'Brien
Project Manager

BrightShift Renewables is led by a multidisciplinary team with deep experience across energy infrastructure, data center development, grid strategy, and capital-aligned execution. Our leadership brings a proven understanding of how power availability, engineering discipline, and long-term investment requirements intersect, enabling us to deliver projects that are technically sound, commercially defensible, and built for scalable growth.